

Sales Note

GNG Electronics Ltd.

CMP: Rs. 572 | TARGET PRICE: Rs. 683 (19.4%)

Company Profile

GNG Electronics Ltd is India's largest refurbisher of ICT devices with a significant presence across India, USA, Europe, Africa, and UAE. The company operates under the brand "Electronics Bazaar", with a presence across the full refurbishment value chain i.e., from sourcing to refurbishment to sales, to after-sale services and providing warranty. The process of refurbishing ICT devices such as laptops, desktops, tablets, servers, premium smartphones, mobile workstations and accessories ensures that these devices are similar to new in terms of performance and aesthetics. The company offers laptop at one-third price of the new devices and other devices such as desktops, tablets, servers, premium smart phones, mobile workstations and accessories are sold at 35-50% price of new devices. The company is India's largest Microsoft Authorized Refurbisher (in terms of refurbishing capability). It is also the IT asset disposal partner for India's second largest software company (in terms of market cap) and a certified refurbishment partner with Lenovo and HP, which are top two global brands with a market share of 24% and 21%.

Investment Rationale

Technical Capabilities and Scale Create a Durable Competitive Moat: The company maintains market leadership through a fully integrated value chain that encompasses global sourcing, engineered refurbishment, and comprehensive after-sales service. The company's deeply technical 21-step refurbishment process, which includes specialized capabilities like motherboard-level servicing and LCD repolarization, creates a high barrier to entry for unorganized players. The company's rapid global expansion is powered by a scalable, asset-light business model that emphasizes working capital efficiency over heavy fixed investments. Because the refurbishment process does not require heavy machinery, the model is modular and highly flexible, enabling the company to add significant capacity within just two to three months by simply taking on more space and hiring trained technicians.

AI Boom Fuels Refurbished PC Demand: The surge in AI adoption is fundamentally reshaping the computing landscape, transforming laptops from simple productivity tools into essential interfaces for engaging with intelligent systems. This surge in demand coincides with significant global supply constraints for new PCs, as manufacturing capacity for critical components, particularly memory, is being diverted to high-end AI data centres. This diversion has triggered extraordinary price escalations for new hardware components. For example, between October 2025 and April 2026, the price of an 8GB DDR5 memory module increased fivefold, from \$23.35 to approximately \$120. Similarly, 1TB SSD prices rose from roughly \$70 to \$249 in just six months. These rising costs flow directly into the pricing of brand-new PCs; a typical entry-level laptop that cost ₹25,500 in December 2025 rose to nearly ₹40,000 by April 2026, a 57% increase.

GNG Electronics leverages this market imbalance by offering AI-ready refurbished systems at a fraction of the cost of new devices, typically at one-third of the price. Because the company follows a "repair-over-replacement" approach and maintains strategic inventory positions, it can deliver enterprise-grade performance without being entirely dependent on the constrained new-chip production cycles.

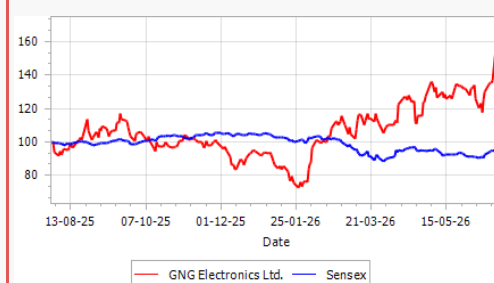
Company Detail

Industry	Auto Ancillary
BSE Code	544455
NSE Code	EBGNG
Bloomberg Code	EBGNG IN
Market Cap (INR Cr)	6,545
Promoter Holding (%)	78.71%
52wk Hi/Lo	690 / 239
Avg. 30 Daily Volume (NSE)	0.95 Mn

Shareholding Pattern (%)

Category	March-2026	Dec-2025
Promoter	78.71	78.71
FII	2.78	2.41
DII	5.20	4.67
Public	13.33	14.21

Share Price Performance



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As new PC prices rise, the value proposition of a high-end refurbished computer becomes more compelling, allowing a customer to purchase a premium high-end refurbished device for less than the cost of a basic, entry-level new computer.

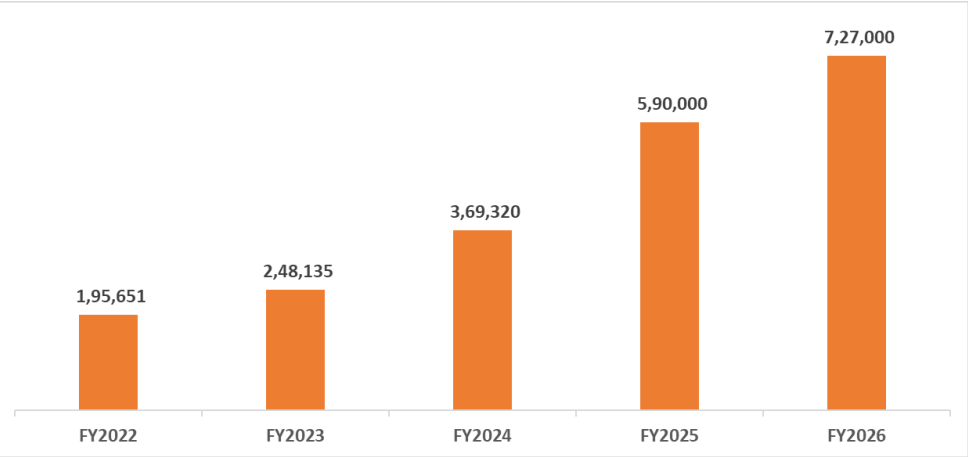
Positioning for the Next Wave of AI-Led Computing Demand: GNG Electronics is transitioning from being a high-growth refurbisher to a critical technology enabler for the AI era. A major component of its future plans involves expanding into infrastructure-level refurbishment to meet the skyrocketing demand for high-end computing power driven by Artificial Intelligence. The company has already preemptively secured long-term facility spaces in Mumbai, the UAE, and the USA to serve as high-capacity centers for testing and refurbishing advanced systems, including servers, data center hardware, and enterprise-grade storage. By building this "physical backbone" ahead of the curve, the company aims to provide affordable, AI-ready hardware to global enterprises and institutions. Future initiatives also include expanding digital inclusivity through a flagship affordability program, which uses EMI partnerships to offer premium refurbished laptops for as low as ₹1,000 per month. This strategy is designed to capture a wider audience, including first-time buyers and small businesses, while reinforcing the Electronics Bazaar brand as a symbol of leadership in the global circular economy.

Exhibit 1: Geographic Presence



Source: DRHP

Exhibit 2: Volume of devices refurbished (no.)



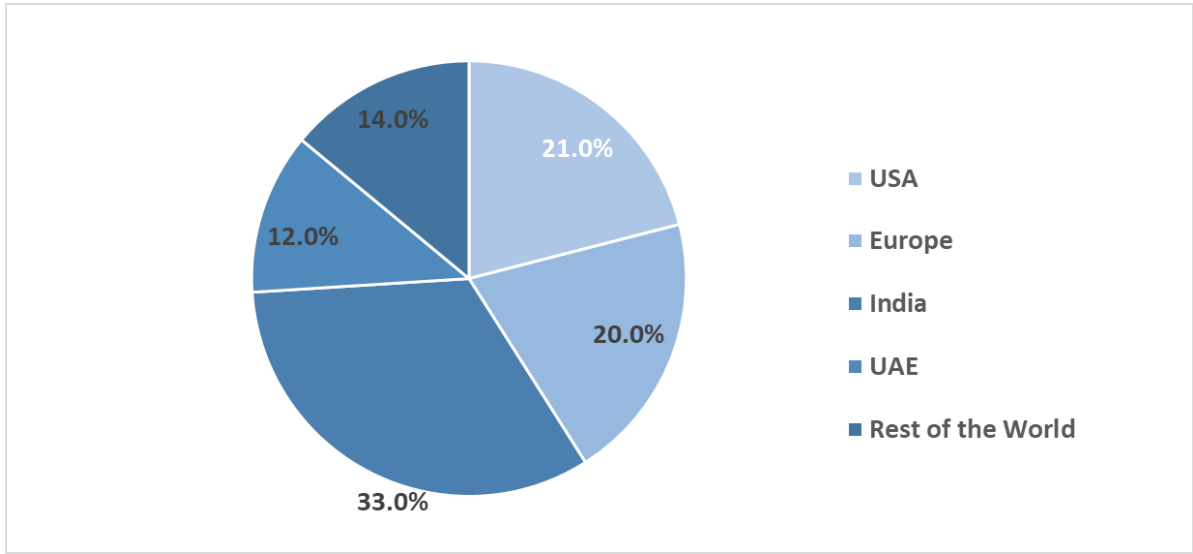
Source: GEPL Capital, Company data

Exhibit 4: Product portfolio

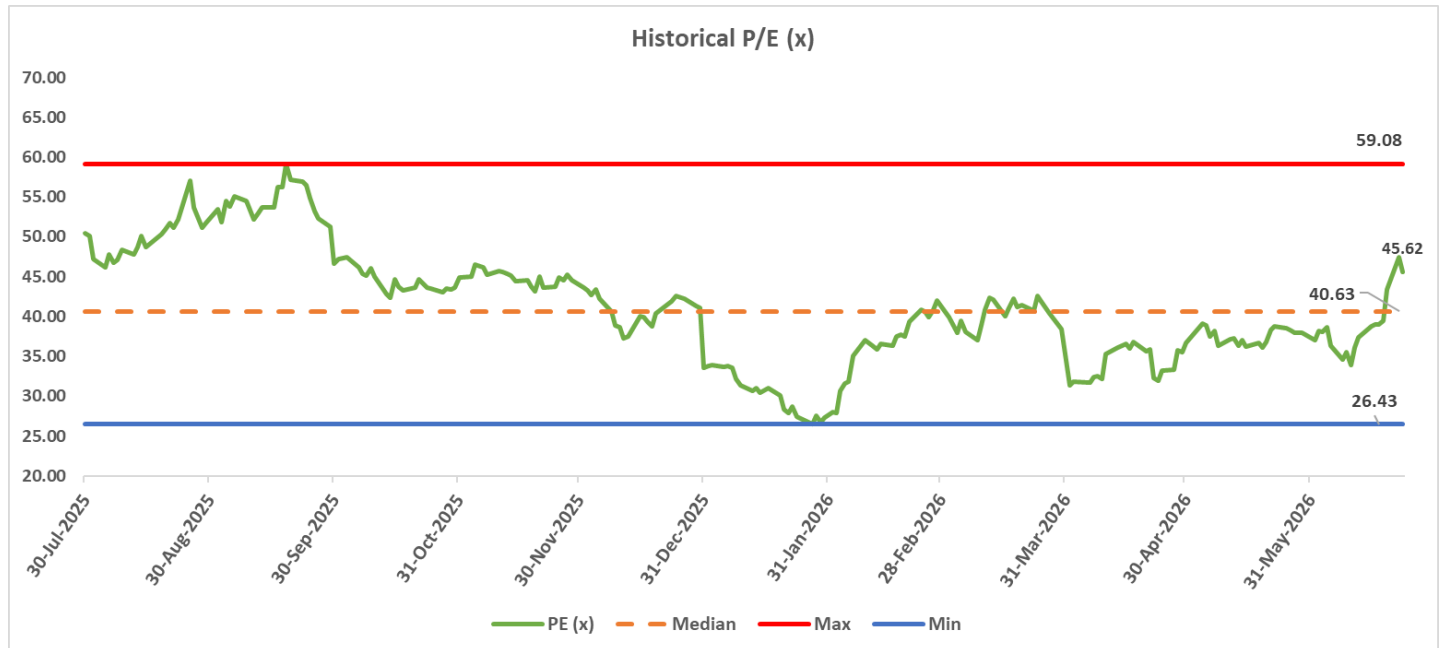


Source: Company’s DRHP

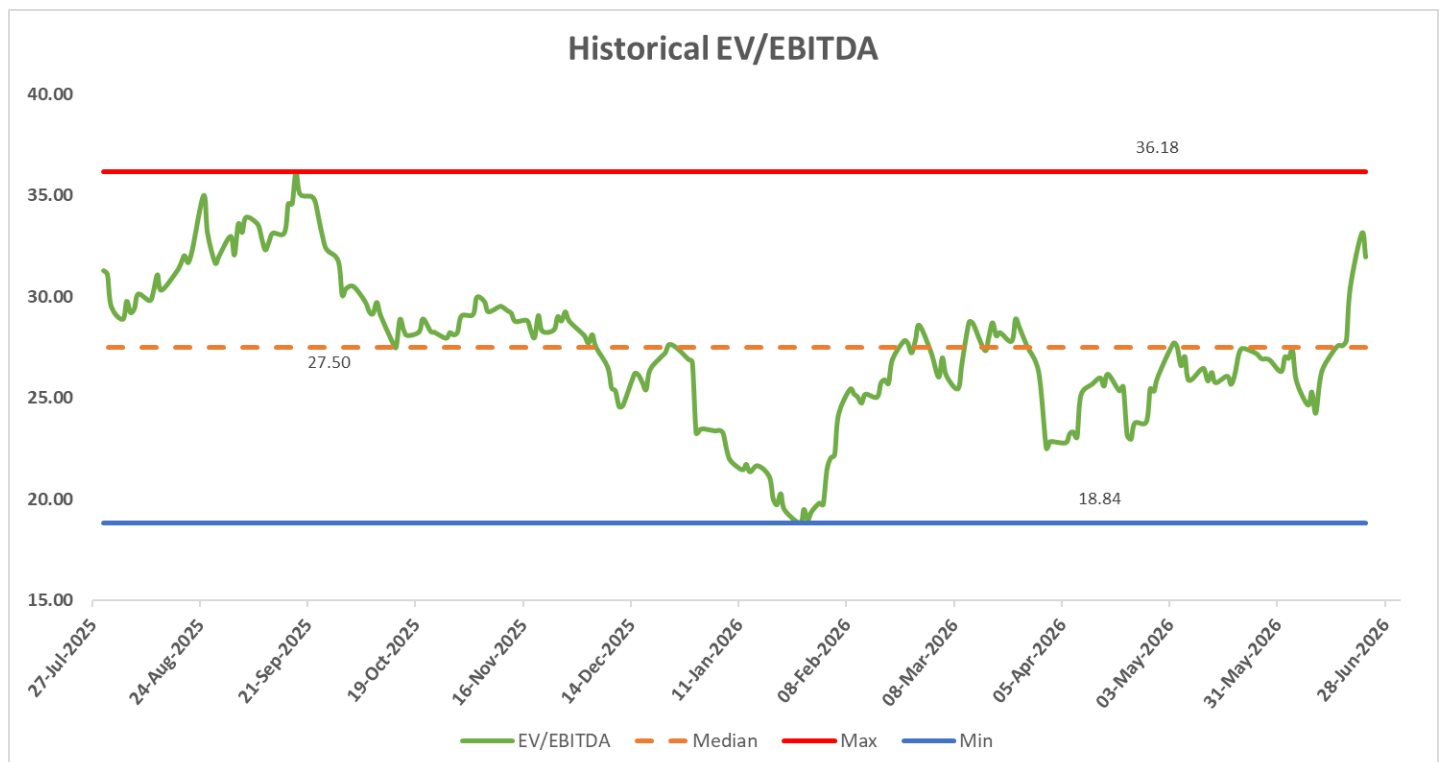
Exhibit 5: Geographic Revenue bifurcation



Date: 15 July, 2026

Historical P/E levels

Source: GEPL Capital, Ace Equity

Historical EV/EBITDA levels

Source: GEPL Capital, Ace Equity

Profit and Loss Statement

Particulars (Rs Cr)	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
Revenue from operations	660	1,138	1,411	1,891	2,458	3,147	3,933
Growth (%)		73%	24%	34%	30.0%	28.0%	25.0%
Cost of Materials Consumed	558	998	1,159	1,510	1,954	2,486	3,107
Gross Profits	101	140	252	381	504	661	826
GPM%	15.3%	12.3%	17.9%	20.1%	20.5%	21.0%	21.0%
Employee benefit expense	20	36	77	105	135	167	205
Other expenses	35	25	58	80	98	126	157
EBITDA	47	79	117	196	270	368	464
EBITDA%	7.1%	7.0%	8.3%	10.4%	11.0%	11.7%	11.8%
Other Income	3	6	9	4	6	8	10
Depreciation and amortization expense	3	4	9	10	15	19	22
EBIT	47	81	117	190	262	357	452
EBIT%	7.2%	7.1%	8.3%	10.1%	10.7%	11.4%	11.5%
Financial costs	12	24	38	42	47	57	69
Profit before tax	35	57	78	148	215	300	384
Taxes	3	5	9	16	24	33	42
Profit for the year	32	52	69	132	191	267	341
Earnings Per Share (Basic) Rs.	2.8	4.6	6.1	11.6	16.8	23.4	29.9

Source: GEPL Capital, Company data

Balance Sheet

ASSETS (Rs Cr)	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
Property, Plant & Equipment	8	31	35	48	61	79	98
Right of Use- Assets	9	9	6	26	24	31	39
Financial Assets	3	8	36	18	20	25	39
Total Non Current Assets	21	49	78	92	105	136	177
Inventories	135	314	487	743	1,056	1,369	1,492
Trade receivables	91	117	68	207	265	287	359
Cash, Cash equivlnt, Bank balance	2	5	5	69	61	93	259
Bank balances other than cash anc	25	63	23	49	44	57	71
Other Current Assets	10	30	60	94	80	85	98
Total Current Assets	265	537	642	1,162	1,506	1,890	2,279
TOTAL ASSETS	285	586	720	1,254	1,611	2,026	2,456

LIABILITIES (Rs Cr)	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
Equity Share Capital	0	0	19	23	23	23	23
Other Equity	112	163	207	735	926	1,193	1,535
Equity Attributable to shareholder	112	163	226	758	949	1,216	1,558
Non controlling interest	0	0	1	2	2	2	2
Total Equity	112	164	227	759	950	1,218	1,559
Non-Current Liabilities							
Borrowings	13	8	73	2	2	3	3
Lease Liabilities	7	7	3	22	28	37	48
Provisions	0	0	1	6	10	12	7
Other liabilities	-	1	2	1	10	15	8
Total Non Current Liabilities	20	16	78	31	51	67	66
Current Liabilities							
Borrowings	101	310	362	404	485	581	698
Lease Liability	2	3	4	6	8	11	15
Trade Payables	10	84	27	27	48	47	38
Other Financial Liabilities	38	5	13	11	25	35	30
Provisions	2	4	6	6	15	25	15
Other current liabilities	1	1	1	6	15	21	15
Current tax Liabilities (Net)	-	-	2	4	15	21	20
Total Current Liabilities	154	406	414	464	610	742	830
TOTAL EQUITY AND LIABILITIES	286	586	719	1,254	1,611	2,026	2,456

Source: GEPL Capital, Company data

Cash Flow Statement

Particulars (Rs Crs.)	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Profit before tax and extraordinary items	307	357	372	446	520	644	848
Add: Depreciation	246	307	321	330	430	498	588
Add: Finance Costs	216	250	290	307	299	310	308
Others	18	-21	-71	-41	-40	-40	-40
<i>Operating Profit Before Working Capital Changes</i>	<i>786</i>	<i>893</i>	<i>913</i>	<i>1,041</i>	<i>1,209</i>	<i>1,413</i>	<i>1,703</i>
Adjustment For :							
Core Working Capital	-268	-43	-252	-239	-53	-270	-222
Tax Payment	-44	-60	-78	-98	-104	-129	-170
Net Cash From Operating Activities (A)	475	790	583	705	1,052	1,014	1,312
Cash Flow From Investing Activities							
Payment towards capital expenditure	-486	-166	-437	-738	-870	-1,063	-1,231
Realisation/(Payment) of long-term loans and advances from/to sub	-15	7	1	-56	5	5	5
Right-of-use	-19	-68	-15	-130	-52	-81	-74
Disposal/(Purchase) of other investments	-28	21	62	-99	-50	-50	50
Interest, Rent and dividend income	5	12	27	42	50	50	50
Net Cash Used In Investing Activities (B)	-543	-194	-362	-981	-917	-1,139	-1,200
Cash Flow From Financing Activities							
Proceeds/(Repayment) from/of long-term borrowings	73	-204	-24	210	49	51	35
Proceeds/(Repayment) from/of short-term borrowings	22	-117	156	305	125	69	-72
Proceeds/(Repayment) from/of Unsecured Loan	153	-5	37	-56	-40	-40	40
Finance Costs	-216	-250	-290	-307	-299	-310	-308
Net Cash Used In Financing Activities (C)	39	-530	-143	169	-39	148	-69
Net Increase/ (Decrease) In Cash And Cash Equivalents (A + B + C)	-30	66	78	-108	96	24	42
Cash And Cash Equivalents As At (Opening Balance)	71	41	107	185	77	173	196
Cash And Cash Equivalents As (Closing Balance)	41	107	185	77	173	196	239

Source: GEPL Capital, Company data

VALUATION & RECOMMENDATION

- GNG Electronics Ltd's stock is trading at P/E multiple of 21.9(x) of forward PAT for FY29E.
- We estimate a CAGR of 27.7% growth in Total Revenue during FY 26-FY29E period.
- PAT of Rs 341 crore is estimated for FY29E. We Applied a P/E (x) multiple of 26.1(x) and arrive at a Market Capitalization of Rs. 7,815 cr. (current Market Capitalization Rs 6,545 cr).
- A 19.4% upside is visible as per valuations.
- We have a 'BUY' rating on 'GNG Electronics Ltd' with a fair price of Rs. 683/share.

Notes

Recommendation Rating	Expected Absolute Return (%) over 12 months
BUY	>=15%
ACCUMULATE	>=10% and < 15%
NEUTRAL	>=-5% and < 10%
REDUCE	>=-20% and < -5%
SELL	<-20%

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