

**IPO Note** 

# NORTHERN ARC CAPITAL LIMITED

Sep 16, 2024











#### Sep 16, 2024

| Details of the Issue |                     |  |  |  |
|----------------------|---------------------|--|--|--|
| Price Band           | ₹ 249- ₹ 263        |  |  |  |
| Issue Size           | ₹ 777 Cr            |  |  |  |
| Face Value           | ₹ 10                |  |  |  |
| Bid Lot              | 57                  |  |  |  |
| Listing on           | BSE, NSE            |  |  |  |
| Post Issue Mcap      | ₹ 4242.86 Cr        |  |  |  |
| Investment Range     | ₹ 14,193 - ₹ 14,991 |  |  |  |

| Important Indicative Dates (2024) |          |  |  |  |
|-----------------------------------|----------|--|--|--|
| Opening                           | 16 - Sep |  |  |  |
| Closing                           | 19 - Sep |  |  |  |
| Basis of Allotment                | 20 - Sep |  |  |  |
| Refund Initiation                 | 23 - Sep |  |  |  |
| Credit to Demat                   | 23 - Sep |  |  |  |
| Listing Date                      | 24 - Sep |  |  |  |

| Lead Manager                                   |          |  |  |
|--|----------|--|--|
| ICICI Securities Limited                       |          |  |  |
| Axis Bank Limited                              |          |  |  |
| Citigroup Global Markets India Private Limited |          |  |  |
| Offer Details                                  |          |  |  |
| Offer Size                                     | ₹ 777 Cr |  |  |
| Fresh Issue                                    | ₹ 500 Cr |  |  |
| OFS  | ₹ 277 Cr |  |  |

|              | No of Sh   | % of  |       |       |
|--------------|------------|-------|-------|-------|
| Туре         | e In Rs Cr | Upper | Lower | Issue |
| QIB          | 388.5      | 14.77 | 15.60 | 50    |
| NIB          | 116.6      | 4.43  | 4.68  | 15    |
| Retail       | 271.9      | 10.34 | 10.92 | 35    |
| Em-<br>ploy. | -          | -     | -     | -     |
| Total        | 777        | 29.54 | 31.2  | 100   |

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#### **Company Profile**

Established in 2009, Northern Arc Capital Limited provides retail loans to underserved households and businesses across India. The company specializes in a range of financial services including micro, small, and medium enterprises (MSMEs), microfinance (MFI), consumer finance, vehicle finance, affordable housing finance, and agriculture finance. By March 31, 2024, it had facilitated over Rs. 1.73 trillion in financing, positively impacting more than 101.82 million people. Its operations are broad-based, including lending with an AUM of Rs. 117,100.19 million across 671 districts, placements with an AUM of Rs. 1,019,038.92 million, and fund management with Rs. 120,785.58 million spread across various funds. The company also boasts a robust technology suite, offering Nimbus for streamlined debt transactions, nPOS for co-lending and co-origination, Nu Score for advanced loan underwriting, and AltiFi for innovative retail debt investments.

#### **Business Highlights & Services**

Northern Arc Capital Limited is a diversified financial services platform dedicated to addressing the retail credit needs of underserved households and businesses in India. The company has three primary channels namely Lending, Placements, and Fund Management and utilizes a proprietary technology stack to provide streamlined digital financing solutions. The company aims to expand its reach by enhancing origination channels, scaling its technology and data products, and attracting a broader investor base, including domestic and international banks, NBFCs, and private wealth investors. By utilizing its technology solutions such as nPOS, Nu Score, and Nimbus, Northern Arc Capital enhances underwriting, risk management, and customer experience. The platform also plans to monetize its technology and data solutions, expand its AltiFi platform to offer comprehensive wealth management services, and align with India Stack tools to support tech-enabled lending solutions, further broadening its impact on the credit ecosystem.

The company seeks to explore incremental opportunities across various sectors and products, particularly in climate and sustainability and it is poised to capitalize on the growing momentum in climate financing, driven by government support and significant investments in renewable energy. By collaborating with environmentally conscious organizations, especially within the MSME sector, the company intends to support initiatives in electric mobility, solar energy, waste recycling, and sustainable water solutions. The company also plans to enter the gold loan sector, leveraging its branch ecosystem and technology to offer small-ticket, short-duration credit. Additionally, Northern Arc will enhance its ESG risk management system, incorporating comprehensive due diligence and external consultancy. In Fund Management, the company seeks to expand through product innovation, including thematic and structured funds, and by growing its presence in international markets like the IFSC in GIFT City.

The company further plans to broaden its investor base by targeting new categories in Asia, deepening relationships with existing investors in Europe and the US, and focusing on high-yield products for international funds and HNIs. The company adheres to a 'credit first' principle, emphasizing superior credit quality and lower credit costs through data and technology integration. By investing in advanced risk monitoring and machine learning, the company aims to enhance credit management, improve portfolio quality, and bolster investor confidence in its Placements and Fund Management channels.





The company is further focused on expanding its Direct to Customer Lending channel to capitalize on India's growing retail credit market. The company aims to deepen its presence in existing and new geographies while innovating its product offerings. It seeks to reach a broader borrower base and enhance risk-adjusted returns. It plans to introduce new products in its rural finance network and diversify its small business financing portfolio with comprehensive financial solutions. Additionally, the company will strengthen its monitoring and asset-liability management to optimize borrowing costs and improve its credit rating. Northern Arc also intends to diversify its lender base, pursue strategic acquisitions, and explore inorganic growth opportunities to maintain its leading position in the financial ecosystem.

#### **Sources of Borrowing:**

| Type of lender                  | As of March 31, 2024 |                    |                |  |  |  |
|---------------------------------|----------------------|--------------------|----------------|--|--|--|
| Type of lender                  | Number of Lenders    | Amount (₹ million) | % of Total (%) |  |  |  |
| Banks                           | 31                   | 61,456.89          | 67.93%         |  |  |  |
| Domestic DFIs                   | 1                    | 3,864.47           | 4.27%          |  |  |  |
| Offshore financial institutions | 6                    | 14,403.87          | 15.92%         |  |  |  |
| NBFCs                           | 7                    | 8,183.21           | 9.04%          |  |  |  |
| Domestic capital markets        | -                    | ı                  | ı              |  |  |  |
| Domestic retail / HNIs (1)      | 4                    | 2,569.12           | 2.84%          |  |  |  |
| Total Borrowings <sup>(2)</sup> | 49                   | 90,477.56          | 100.00%        |  |  |  |

#### GTV growth and AUM growth:

|                                       | As of and for the financial year ended March 31, |                                |            |  |
|---------------------------------------|--|--------------------------------|------------|--|
| Particulars                           | 2024   | 2023                           | 2022       |  |
|                                       | (₹ millio  | n, unless indicated otherwise) | )          |  |
| Gross Transaction Volume (GTV)        |  |                                |            |  |
| Disbursements <sup>(1)</sup>          | 148,850.81                                       | 117,882.44                     | 89,823.61  |  |
| Placements volume <sup>(2)</sup>      | 117,559.19                                       | 130,642.25                     | 73,257.47  |  |
| Fund deployment volume <sup>(3)</sup> | 26,826.80  | 25,326.90                      | 35,883.20  |  |
| Total GTV <sup>(4)</sup>              | 293,236.80                                       | 273,851.59                     | 198,964.29 |  |
| GTV growth <sup>(5)</sup> (%)         | 7.08%  | 37.64%                         | 52.42%     |  |
| Olv glown (70)                        | 7.0070   | 37.0470                        | 32.42 / 0  |  |
| Assets under Management (AUM)         |  |                                |            |  |
| AUM <sup>(6)</sup>                    | 117,100.19                                       | 90,086.93                      | 71,083.17  |  |
| Average AUM <sup>(7)</sup>            | 100,763.36                                       | 77,678.14                      | 58,450.75  |  |

#### **PMS Business Details:**

| Particulars                              | Tenure      | Maturity          | Target Sectors  | Net fund returns <sup>(1)</sup> | Fund status | Year<br>established |
|--|-------------|-------------------|-----------------|---------------------------------|-------------|---------------------|
| Northern Arc Income<br>Builder– Series A | 2.25 years  | February<br>2024  | Sector agnostic | 7.45%                           | Matured     | December<br>2021    |
| Northern Arc Income<br>Builder– Series B | Three years | September<br>2025 | Sector agnostic | 11.45%                          | Active      | September<br>2022   |
| Northern Arc Credit<br>Opportunities     | Two years   | February<br>2026  | Sector agnostic | 1.13%                           | Active      | February 2024       |

#### **Asset Quality Details:**

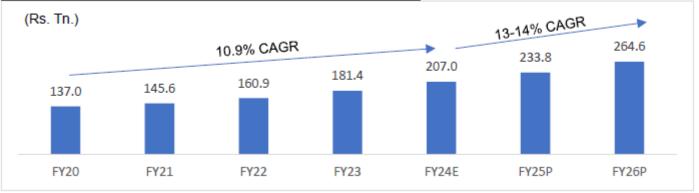
| Particulars                                  | As of March 31,<br>2024 | As of March 31,<br>2023 | As of March 31,<br>2022 |
|--|-------------------------|-------------------------|-------------------------|
| Gross Stage 3 – Loans and Investments (%)(1) | 0.45%                   | 0.77%                   | 0.50%                   |
| Net Stage 3 (%) (2)                          | 0.08%                   | 0.40%                   | 0.21%                   |
| NBFC's GNPA ratio (%)(3)                     | 4.1%                    | 5.0%                    | 5.8%                    |
| NBFC's NNPA ratio (%) <sup>(4)</sup>         | 1.5%                    | 1.7%                    | 2.3%                    |



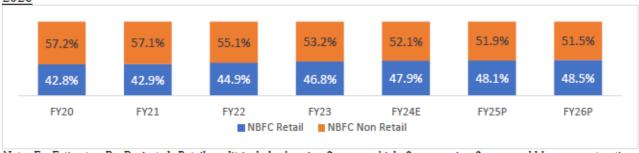


#### **Industry outlook:**

#### Systemic credit to grow by 13-14% between Fiscals 2024 and 2026



### Share of retail credit in total NBFC credit to grow to 48% by end of Fiscal 2025 and expected to reach 48.5% in Fiscal 2026



#### **Peers Comparison**

| Name of the company                                 | Face Value<br>(₹) | Total Income<br>(₹ Cr) | EPS    | NAV (₹) | P/E   | RoNW(%) |
|---|-------------------|------------------------|--------|---------|-------|---------|
| Northern Arc Capital Limited                        | 10                | 1890                   | 23.40  | 177.06  | NA    | 13.32%  |
| Peers Group   |                   |                        |        |         |       |         |
| Five-Star Business Finance Ltd                      | 1                 | 2183                   | 28.39  | 177.68  | 26.76 | 16.09%  |
| SBFC Finance Ltd                                    | 10                | 1019                   | 2.30   | 25.87   | 36.64 | 8.53%   |
| Credit Access Grameen Ltd                           | 10                | 5167                   | 90.41  | 1809.93 | 13.12 | 5.01%   |
| Fusion Micro Finance Ltd                            | 10                | 2317                   | 50.11  | 281.93  | 6.21  | 17.74%  |
| Bajaj Finance Ltd                                   | 2                 | 54969                  | 235.98 | 1239.03 | 30.93 | 18.84%  |
| Cholamandalam Investment and<br>Finance Company Ltd | 2                 | 19140                  | 41.06  | 233.26  | 36.22 | 17.46%  |
| Poonawalla Fincorp Ltd                              | 2                 | 3109                   | 21.63  | 105.44  | 17.81 | 20.60%  |
| MAS Financial Services Ltd                          | 10                | 1279                   | 15.31  | 108.71  | 18.55 | 14.08%  |

## ↑ÇŢ↑ IPO

#### **Northern Arc Capital Limited**



#### **Companies Competitive Strength:**

- Large addressable and underpenetrated market with strong sectoral expertise.
- Large ecosystem of partners and data and technology platform creating strong network effects.
- Proprietary technology product suite transforming the debt market ecosystem.
- Robust risk management based on domain expertise, proprietary risk models and data repository driving asset quality.
- Diversified sources of funding for own deployment and proactive liquidity management.
- Professional management team supported by an experienced Board and marquee investors driving high standards of governance.
- Strong ESG framework integrated into the business model with focus on creating sustainable impact and climate-smart lending.

#### **Key Strategies Implemented by Company**

- Enhance the ecosystem by growing and deepening relationships with partners, while leveraging and scaling up the technology products.
- Expand to adjacent sectors such as climate lending and gold loans, and enhance the ESG risk management systems.
- Expand the Fund Management channel.
- Continue to scale the Direct to Customer Lending channel to enhance risk adjusted returns.
- Focus on credit quality to manage credit cost efficiently.
- Expansion through inorganic growth.
- Continue to diversify the source of funds and widen the lender base to scale the borrowing requirements while lowering costs

| Particular (INR in Cr)  | FY24  | FY23  | FY22  |
|-------------------------|-------|-------|-------|
| Interest Inncome        | 1,712 | 1,148 | 781   |
| Interest Expenses       | 726   | 557   | 411   |
| Net Interest Income     | 986   | 591   | 370   |
| Other Operating Revenue | 178   | 157   | 129   |
| Other Income            | 16    | 6     | 7     |
| Total Income            | 1,180 | 754   | 506   |
| Operarting Expenses     | 759   | 431   | 258   |
| PBT                     | 421   | 323   | 248   |
| Tax                     | 103   | 79    | 66    |
| PAT                     | 318   | 244   | 182   |
| ROE                     | 14%   | 12%   | 10%   |
| GNPA                    | 0.45% | 0.77% | 0.50% |
| NNPA                    | 0.08% | 0.40% | 0.21% |

#### Valuations and Recommendation:

- Based on annualized FY24 earnings to post-IPO paid-up equity capital of the company, The issue is priced at a P/B of 1.83X. Thus
  the issue appears to be fairly priced compared to peers.
- The company has built a strong ecosystem of 328 Originator Partners, 50 Retail Lending Partners, and 1158 Investor Partners as of March 2024. Its in-house technology platform enables scalable growth, driving a sustainable business model. With vast opportunities in underserved markets and government initiatives boosting financial inclusion, the retail credit market in India is growing rapidly, especially in rural and semi-urban areas. Robust risk management, sectoral diversification, and a well-diversified funding profile protect the company from geographic and sector-specific risks. A strong ESG framework enhances sustainable impact and climate-smart lending. The company has demonstrated 20% CAGR in net interest income over the last three years, maintaining a healthy ROE of 14% and stable asset quality (GNPA: 0.45%, NNPA: 0.08%). It is well-positioned to capitalize on the expected 13-14% CAGR growth in Indian credit by FY26.Hence, we recommend an "Subscribe" rating for the issue.





#### **Notes**

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